MCB GROUP

# Annual Meeting 2026








# Operating context

# A shock-prone world has become the baseline

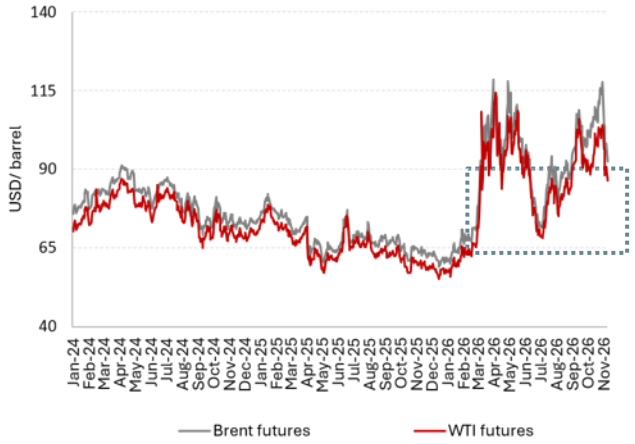
## Global economy remained resilient despite prolonged energy market disruption

| Growth | 2026 (e) | 2027 (f) |
|---|---|---|
| Global | 3.1 | 3.4 |
| United States | 2.3 | 2.3 |
| Euro Area | 1.1 | 1.2 |
| Japan | 0.7 | 0.7 |
| United Kingdom | 1.3 | 1.2 |
| Sub-Shaharan Africa | 4.5 | 4.5 |

*Source: IMF WEO October, 2026*

## Inflation risks persist despite easing oil prices

Oil prices have eased from recent peaks, but volatile energy markets continue to cloud the inflation outlook, leading the FED to adopt a more hawkish monetary policy stance




Sources: IMF, Moody's, investing.com

## Sub-Saharan Africa began 2026 building on 2025 stabilisation gains

Sub-Saharan Africa's growth is expected to remain resilient at 4.5% in 2026, with performance increasingly diverging between oil exporters and importers.

### Key markets continue to display resilience

***Kenya***

- Stronger external buffers and reduced refinancing pressures
- Fiscal consolidation remains a key vulnerability ahead of 2027 elections

***Egypt***

- Upgrade in sovereign rating reflecting fiscal improvement and stronger external buffers
- Proximity to war region remain a downside risk

***Nigeria***

- Improving macro conditions supported outlook upgrade to positive; Dangote Refinery IPO lifts investment appeal
- 2027 elections remain the key watchpoint

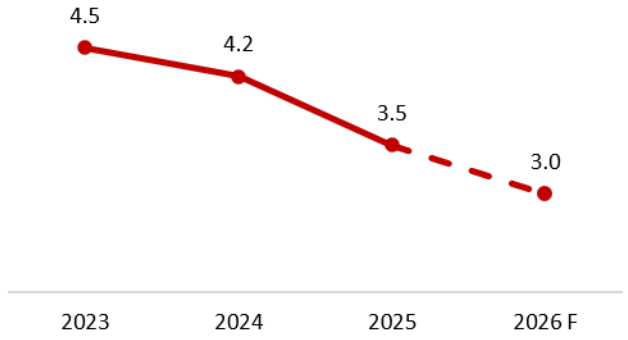
***South Africa***

- Rating upgrades and structural reform progress in energy and logistics
- Government of National Unity cohesion remains the key watchpoint

# Mauritius: Resilient amidst a challenging context

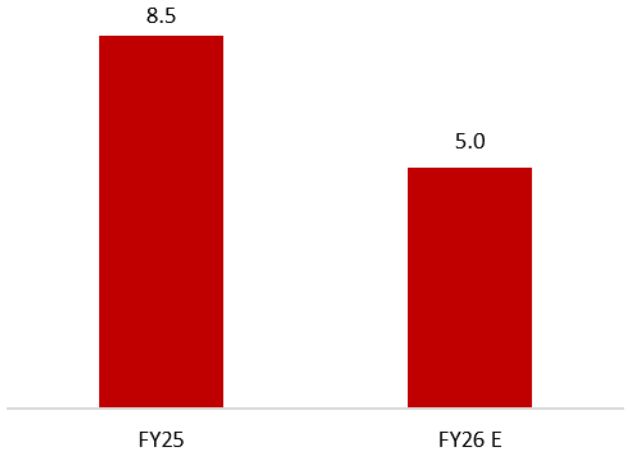
**Real GDP growth (%)**

Middle East conflict leads to a drop in growth forecast in 2026



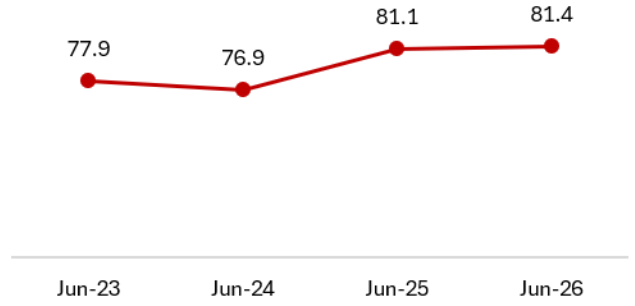

**Fiscal Deficit (% of GDP)**

Decline in deficit linked to fiscal consolidation measures




**Debt-to-GDP Ratio (%)**

Lower debt-to-GDP ratio following revised national account estimates



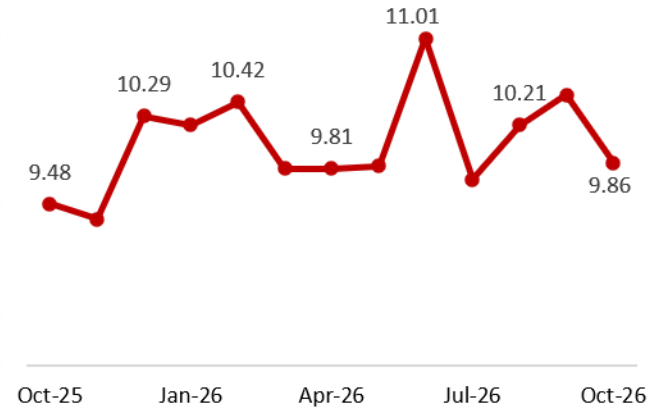

**USD/MUR Spot Rate**

Slight depreciation and Increase in rupee volatility amid high energy prices



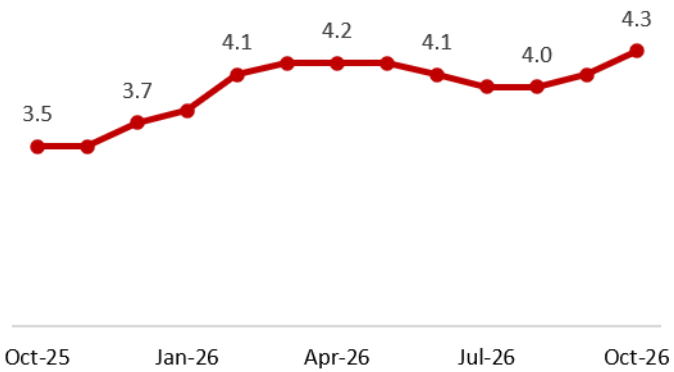

**Gross International Reserves (USD billion)**

Ample FX reserves continue to offer solid buffer against external shocks




**Headline Inflation (%)**

Inflation remains contained, but risks of renewed price pressures persist

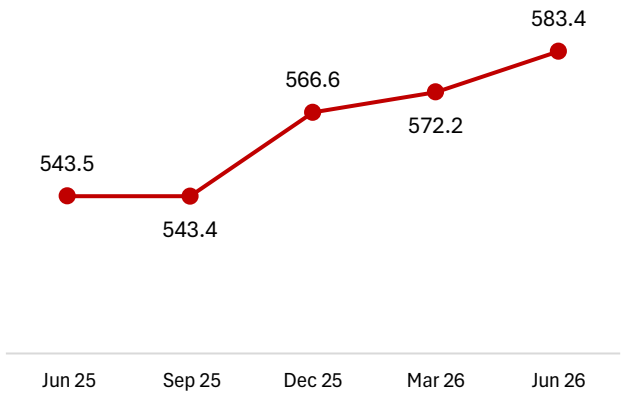



Sources: Statistics Mauritius, Bank of Mauritius and MCB estimates. GDP and fiscal deficit figures have been revised following the release of updated national accounts estimates.

# Mauritian Banking Sector: Stable and resilient

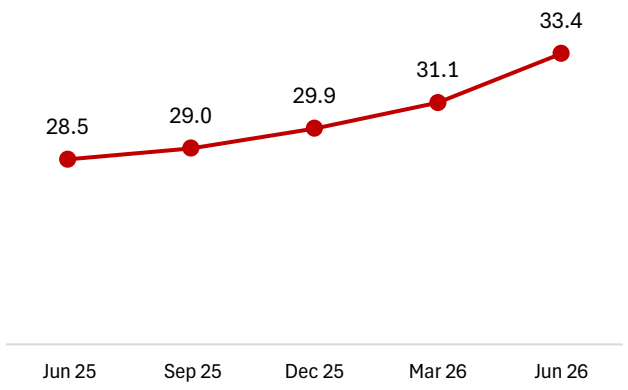
**Domestic Credit (Rs bn)**

Continued growth in local credit



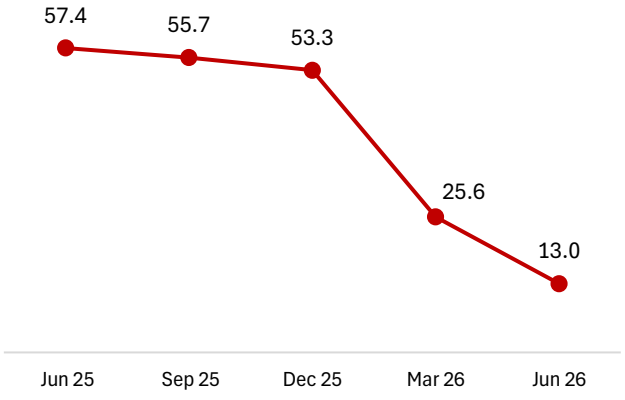

**FCY Deposit Pool (USD bn)**

Foreign deposit pool remains strong



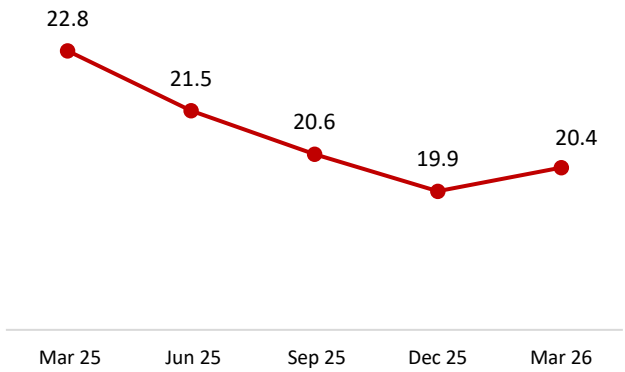

**Excess Liquidity (Rs bn)**

Excess liquidity on a declining trend following increase in issuances in early 2026



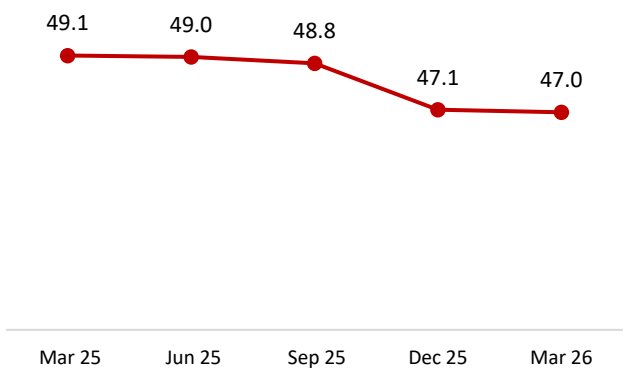

**Capital Adequacy (%)**

Banks in Mauritius maintain solid capital buffers



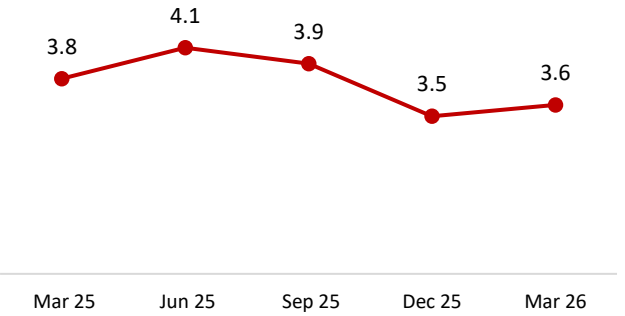

**Liquid Assets (% of total assets)**

Liquidity in the banking sector remains strong




**Non-Performing Loans (%)**

Low level of NPL reflect sound risk management




Sources: Bank of Mauritius and MCB Staff estimates

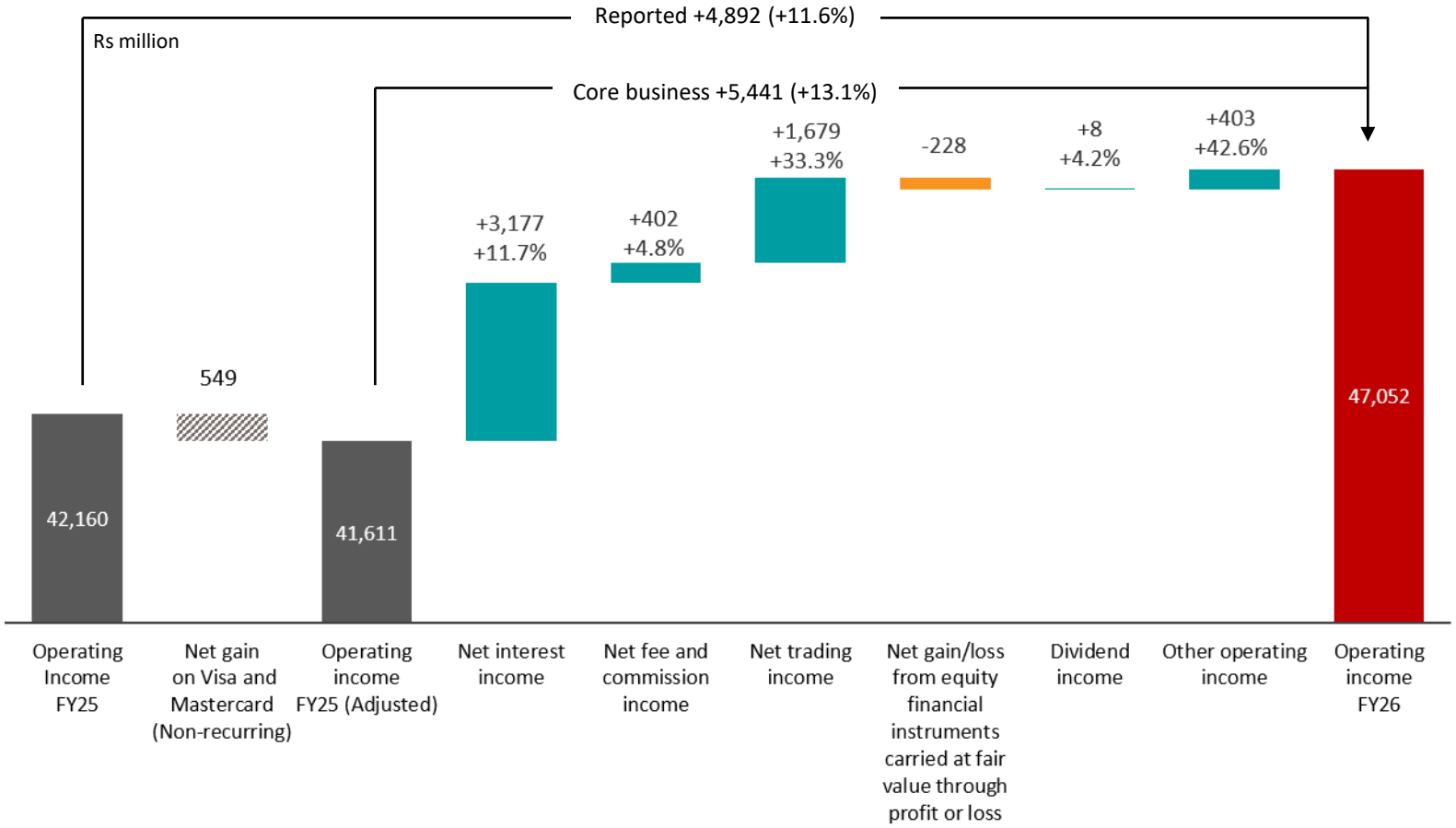


# Financial performance

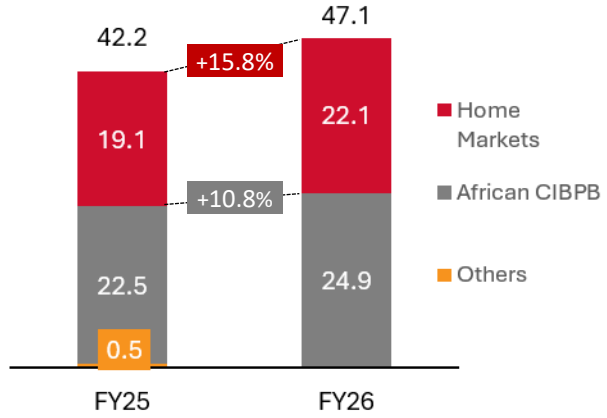
# MCB Group performance at a glance

| Performance - Financial Year 2025/26 | | | |
|---|---|---|---|
| | **FY 2024/25** | **FY 2025/26** | **Change** |
| Operating income (Rs m) | 42,160 | 47,052 | + 11.6% |
| Non-interest expenses (Rs m) | 15,747 | 17,927 | + 13.8% |
| Attributable profits (Rs m) | 18,065 | 20,114 | + 11.3% |
| ROE (%) | 16.4 | 16.0 | - 34 bps |
| Cost of risk (%) | 0.74 | 0.39 | - 35 bps |
| Cost to income (%) | 37.4 | 38.1 | + 75 bps |
| **Capital** | | | |
| Tier 1 ratio (%) | 19.6 | 18.1 | -152 bps |

# Operating income - Core business revenue increased with growth achieved in both net interest income and non-interest income

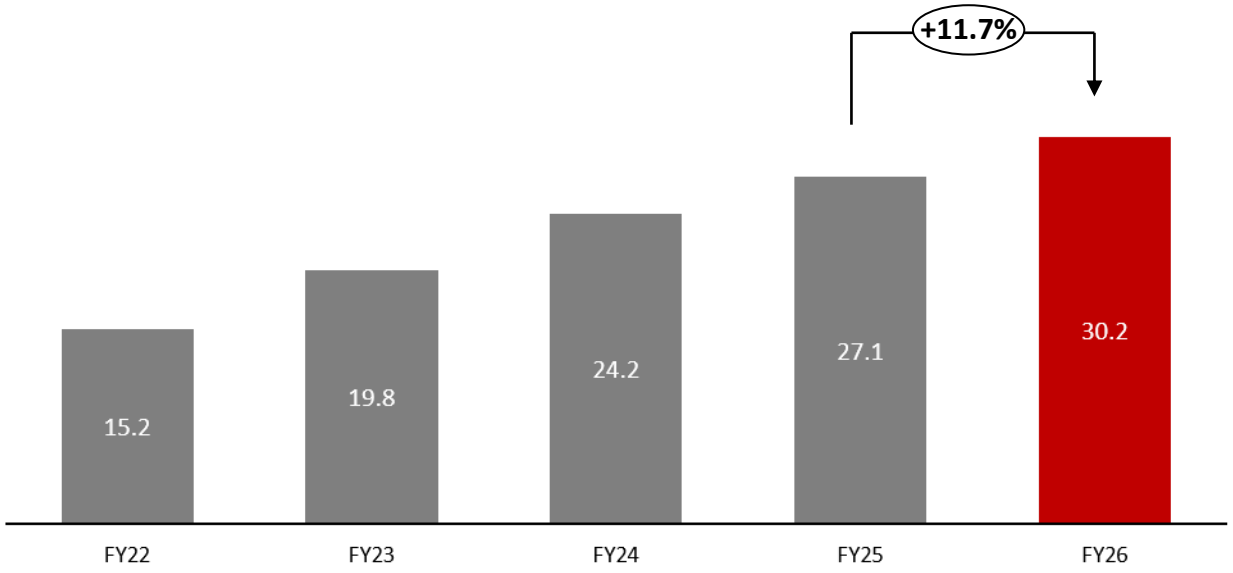



**Operating income by strategic pillars (Rs billion)**

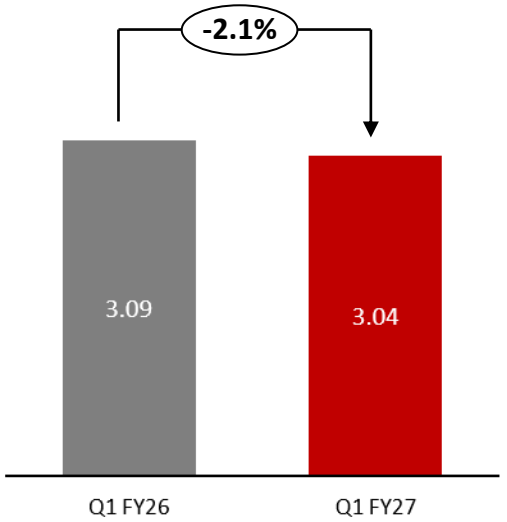


# Net Interest Income (NII) – Y-o-Y growth supported by the rise in interest earnings assets

## Net Interest Income (Rs bn)

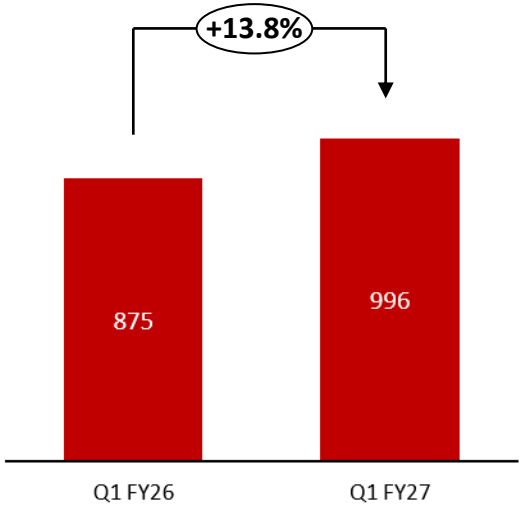



## Net Interest Margin (%)



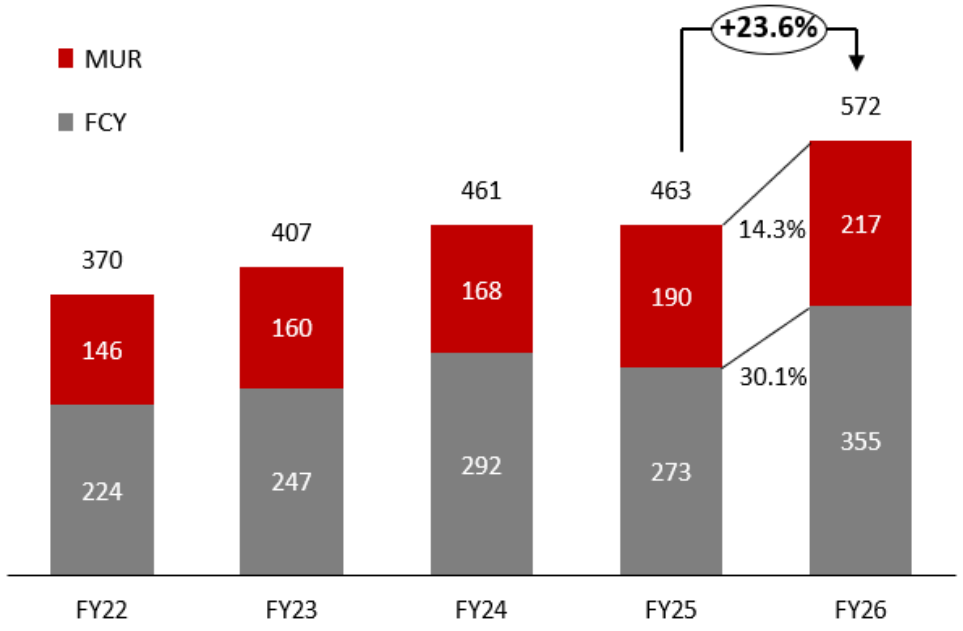

*Net interest Margin: Net interest income as a % of average interest earning assets*

## Average Interest-Earning Assets (Rs bn)

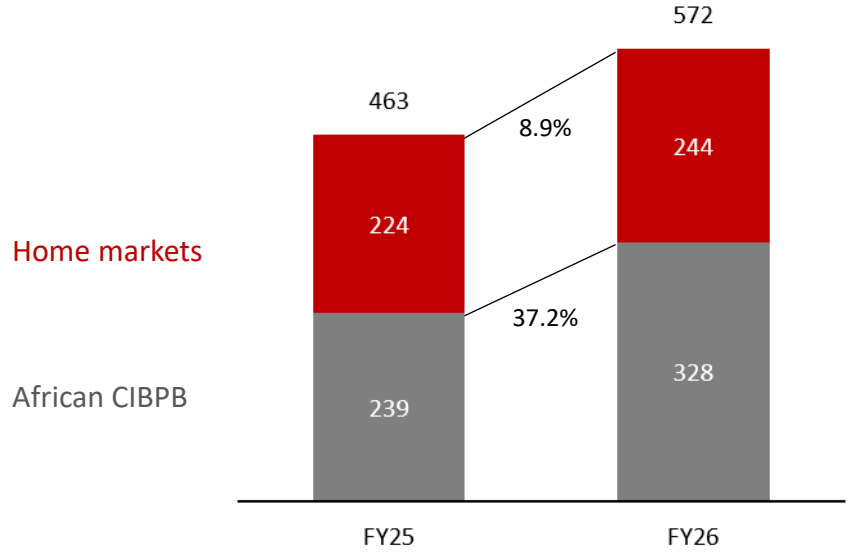


# Loans and advances – Growth recorded across the Group's strategic pillar

**Gross customer loans and advances (Rs bn)**



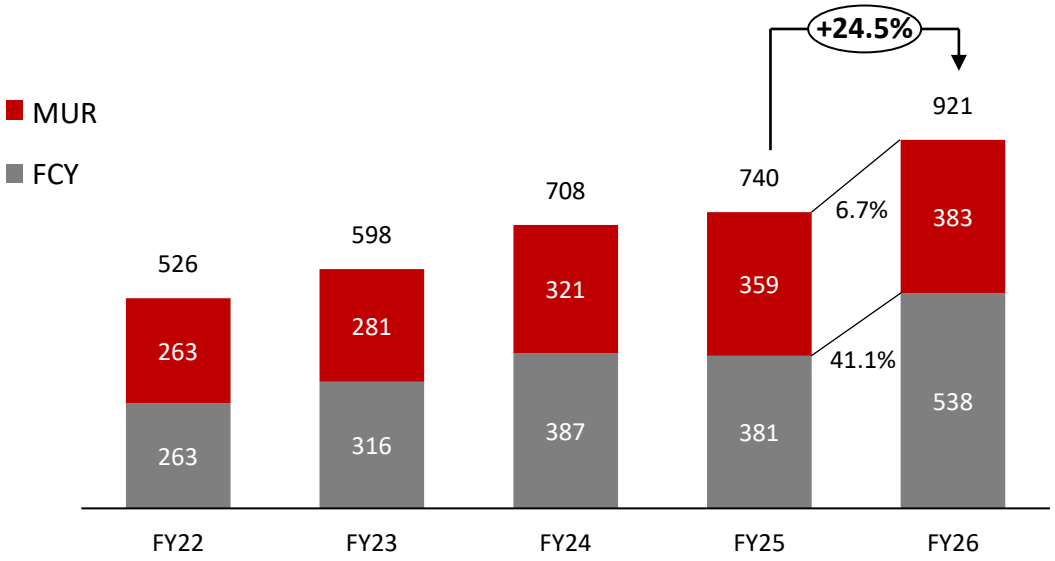

**Gross customer loans and advances by strategic pillars (Rs bn)**



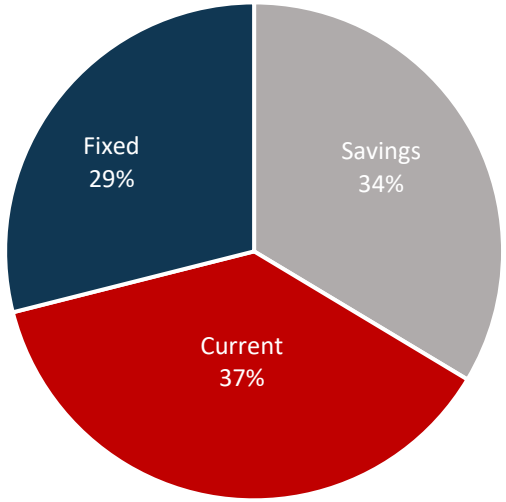

*Notes: (i) Gross customer loans and advances includes corporate notes*
*(ii) Average balance increased by 14.1% year on year.*

# Funding and liquidity – Growth in funding base driven by higher deposits and additional borrowings

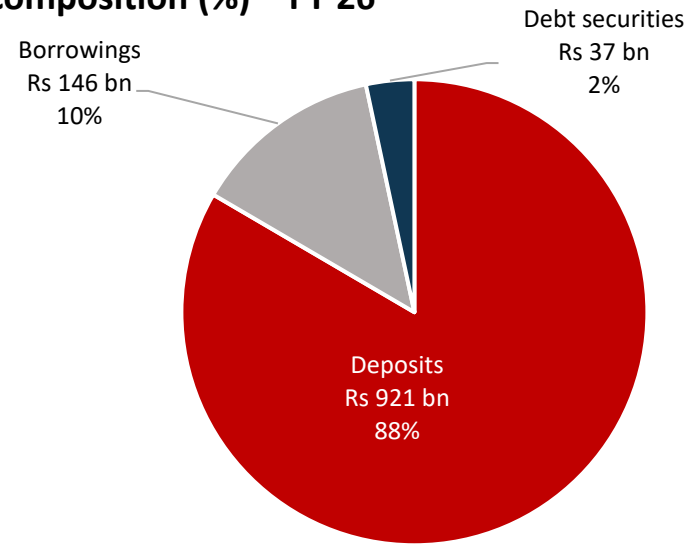
**Deposit (Rs bn)**




**Deposit mix (%) – FY 26**

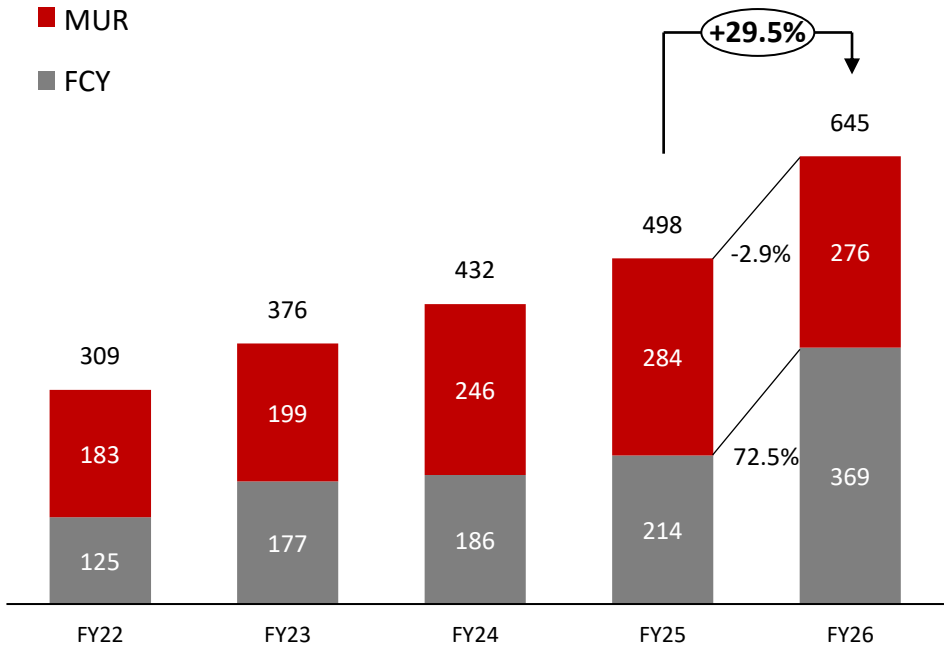



**Funding base composition (%) – FY 26**

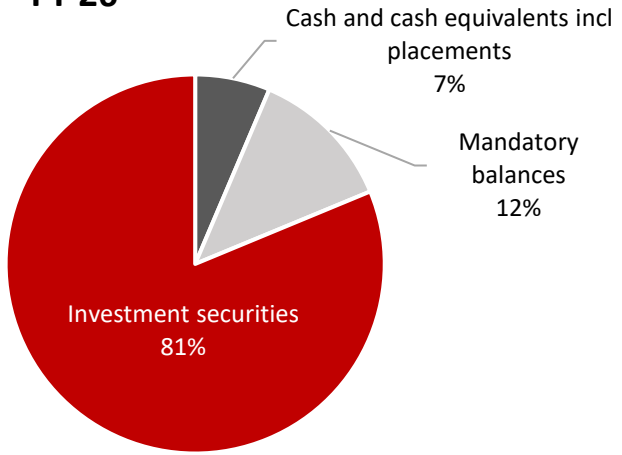


# Liquid assets – Excess liquidity deployed in short-term treasury bills and balances with banks

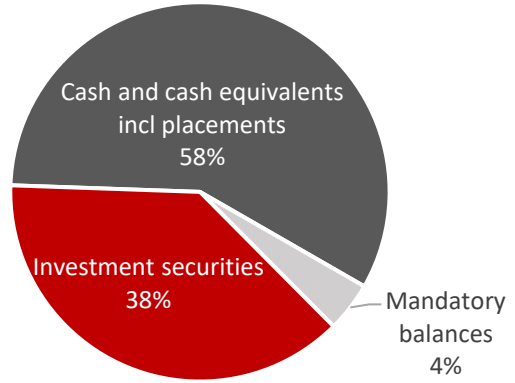
## Total liquid assets (Rs bn)




## MUR liquid assets mix – FY 26




## FCY liquid assets mix – FY 26

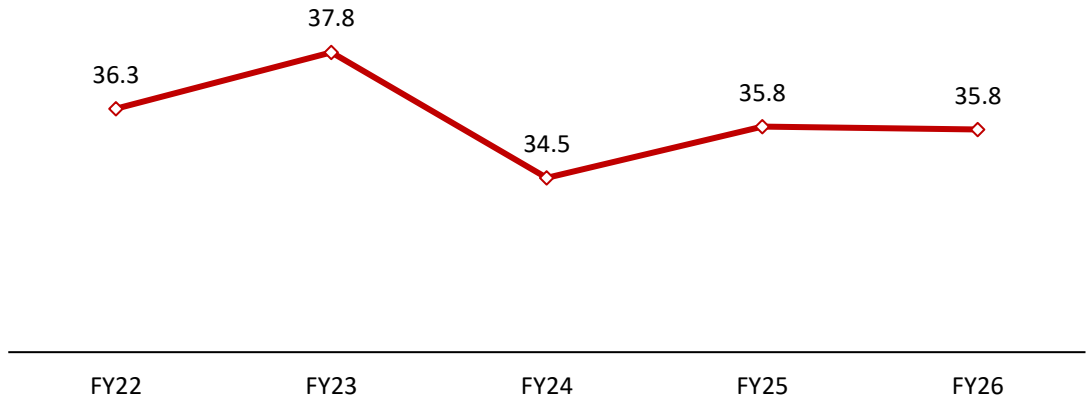



*Note: Figures may not add up due to rounding*

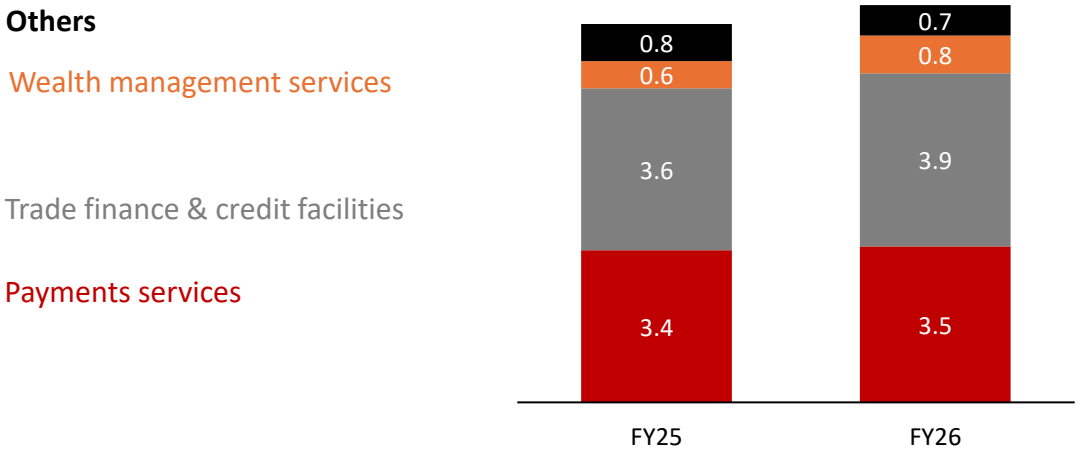
# Non-interest income - Growth driven by both fees and forex profit

| Non-Interest Income *(Figures in Rs bn)* | FY25 | FY26 | %Δ Y-o-Y |
|---|---|---|---|
| Net Fee and Commission Income | 8.5 | 8.9 | 4.8% |
| Net trading income | 5.0 | 6.7 | 33.3% |
| Other Income | 1.6 | 1.2 | -22.8% |
| Total Non-Interest Income | 15.1 | 16.8 | 11.4% |

## Non-interest income to operating income ratio (%)

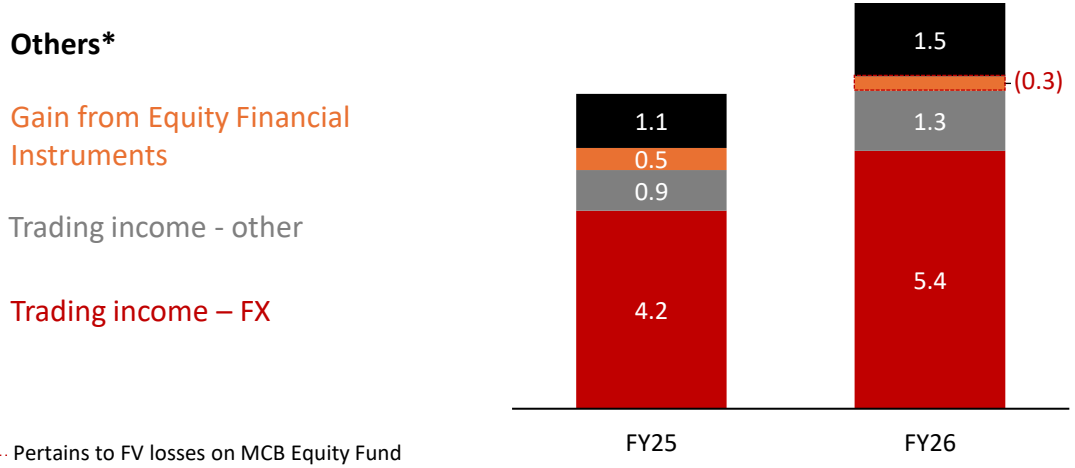



## Net fee and commission income (Rs bn)




*Note: Figures may not add up due to rounding*

## Net trading and other income (Rs bn)

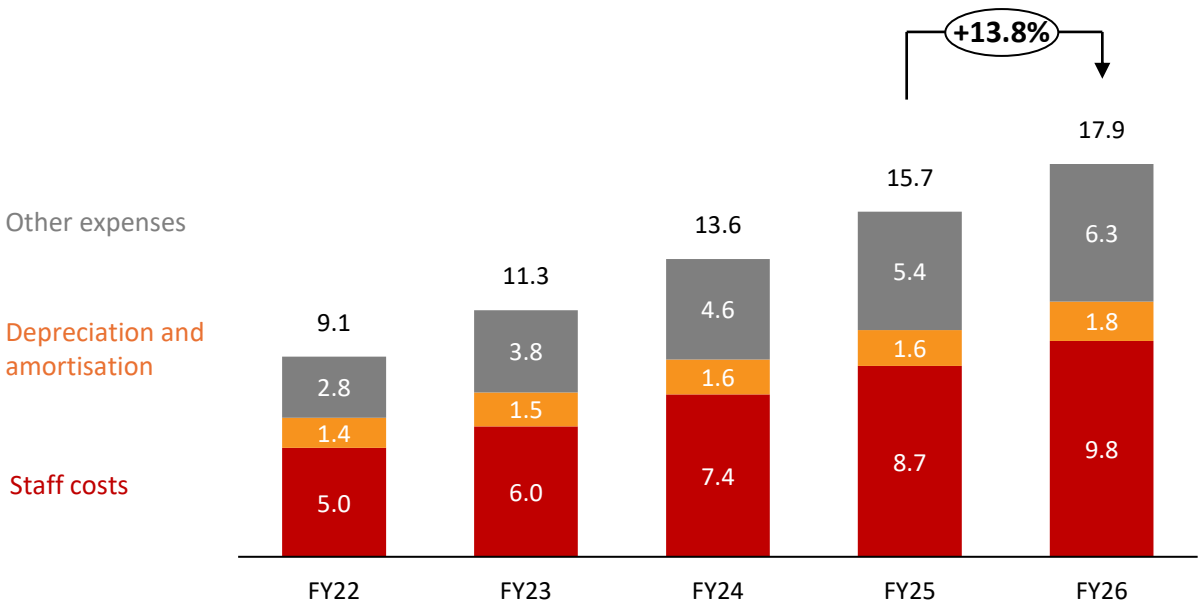



Pertains to FV losses on MCB Equity Fund

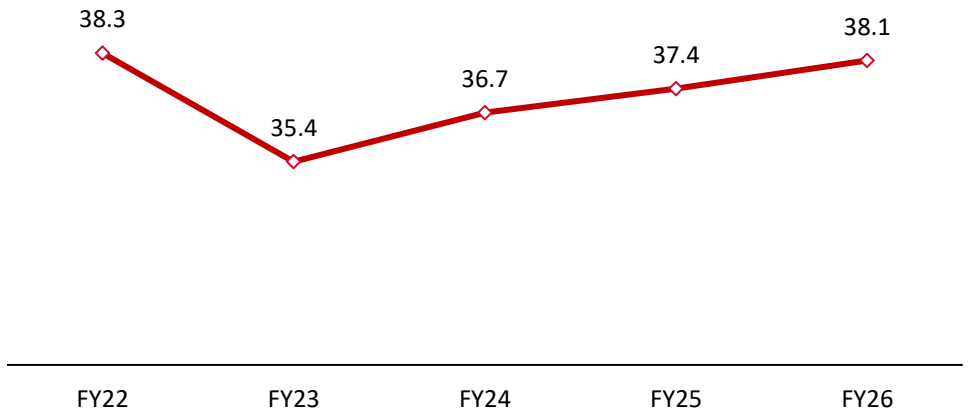
** Includes dividend income and other operating income*

# Non-interest expense - Ongoing investment in people, technology and organisational capabilities

## Non-interest expense (Rs bn)

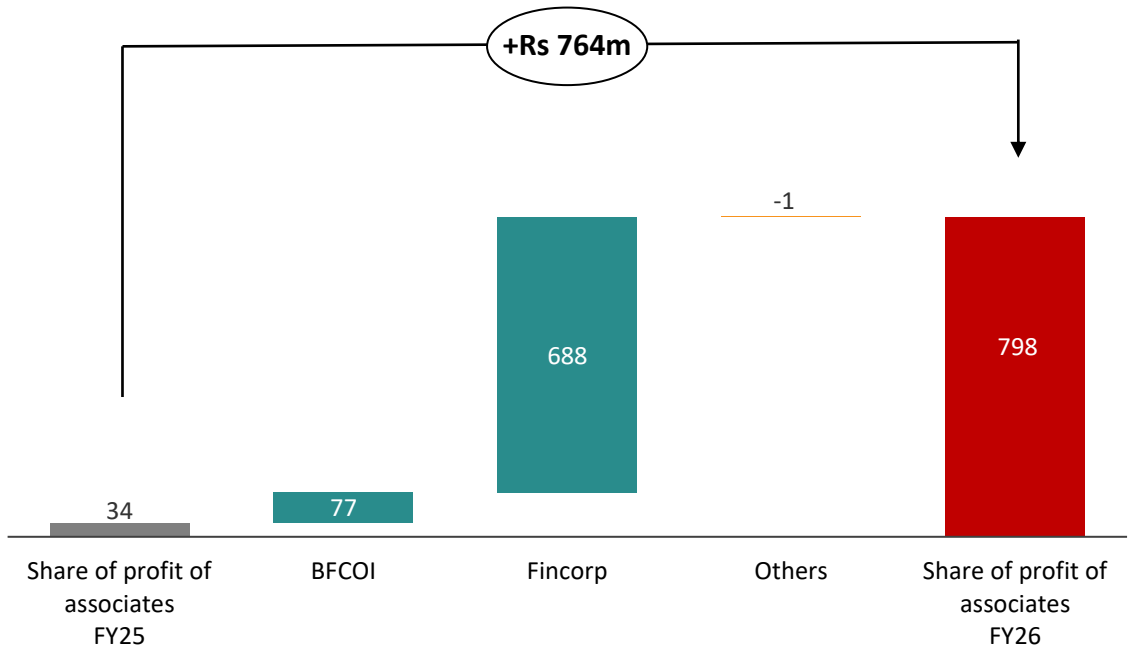



## Cost-to-Income Ratio (%)




*Note: Figures may not add up due to rounding*

# Associates – Increase explained by improved performance of PAD and BFCOI

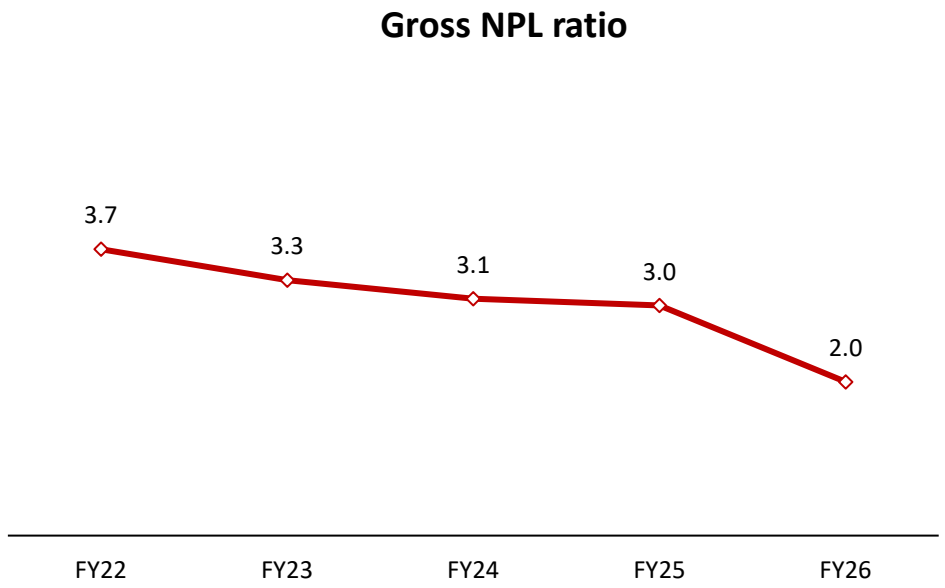


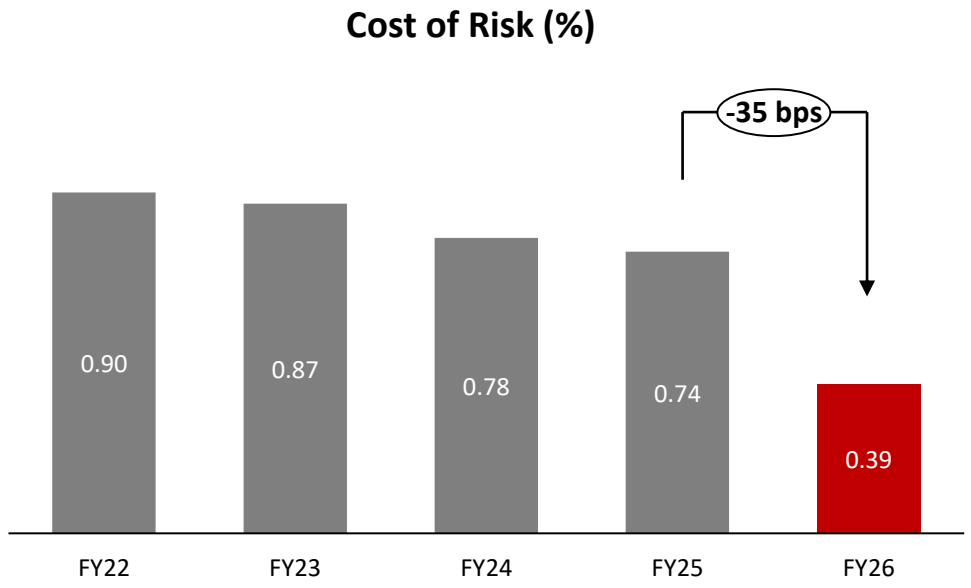

Share of profit of associates increased to Rs 798 million compared to Rs 34 million in FY25 due to:

I. lower impairment charge at BFCOI

II. Improvement in the performance of Fincorp's associates, namely Promotion and Development Ltd (PAD). Of note, the Group recorded a share of loss from PAD last year due to the one-off write-down of property value linked to damage caused by a cyclone in 2024.

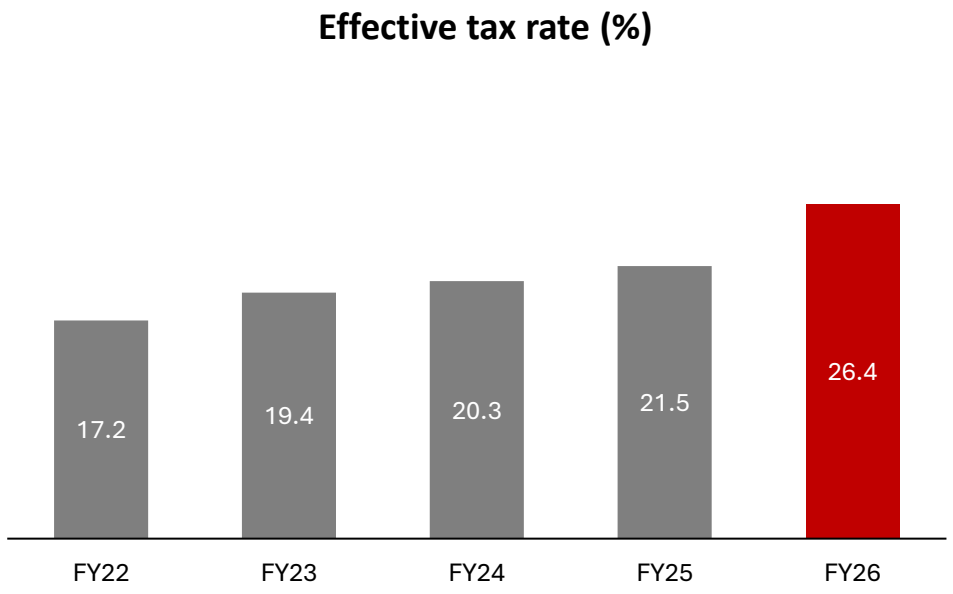
# Asset quality - Improvement in Gross NPL and cost of risk




*NPL: Non-performing loans and corporate notes as a % of gross loans and corporate notes*

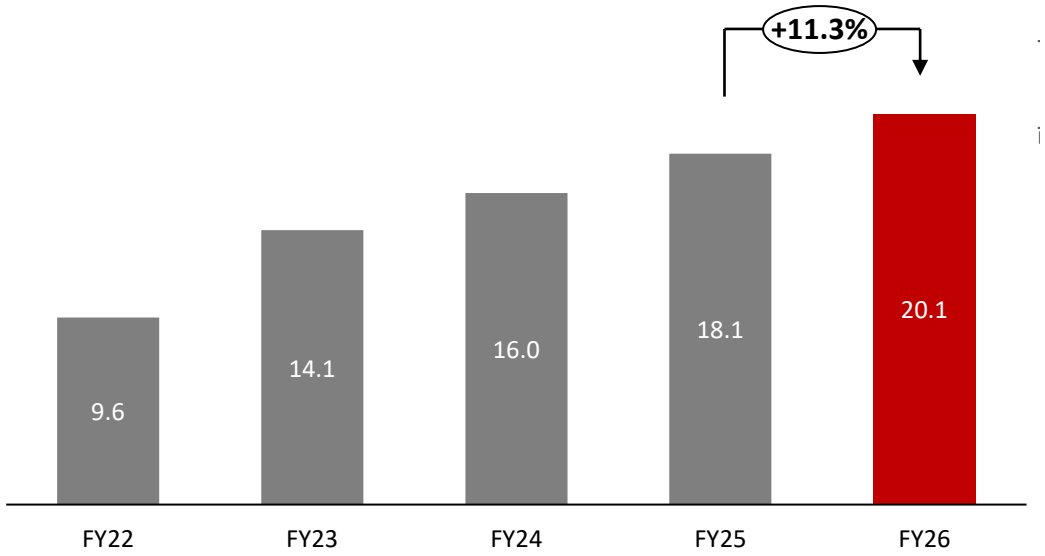
# Tax charge - Increase in tax charge in line with higher profits and changes in tax laws in Mauritius



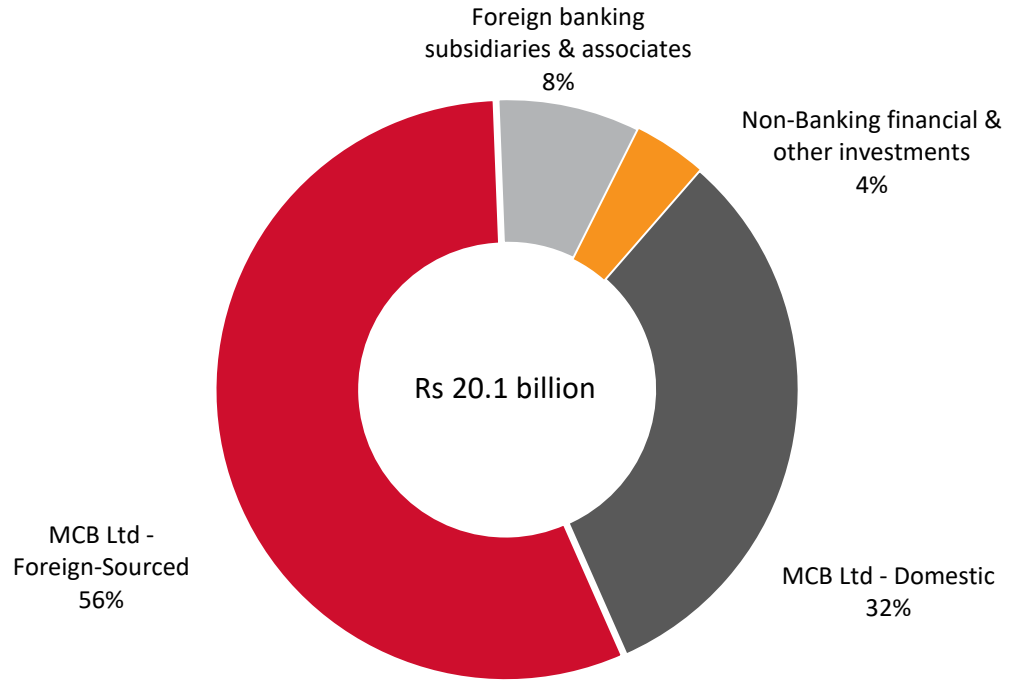

The tax charge increased by 47.6% to Rs 7,282 million in line with the growth in profit before tax and the introduction of new fiscal measures in Mauritius at the start of the financial year.

# Solid performance for the financial year 2025/26 with attributable profits up to 11.3%

**Profit attributable to ordinary equity shareholders (Rs bn)**

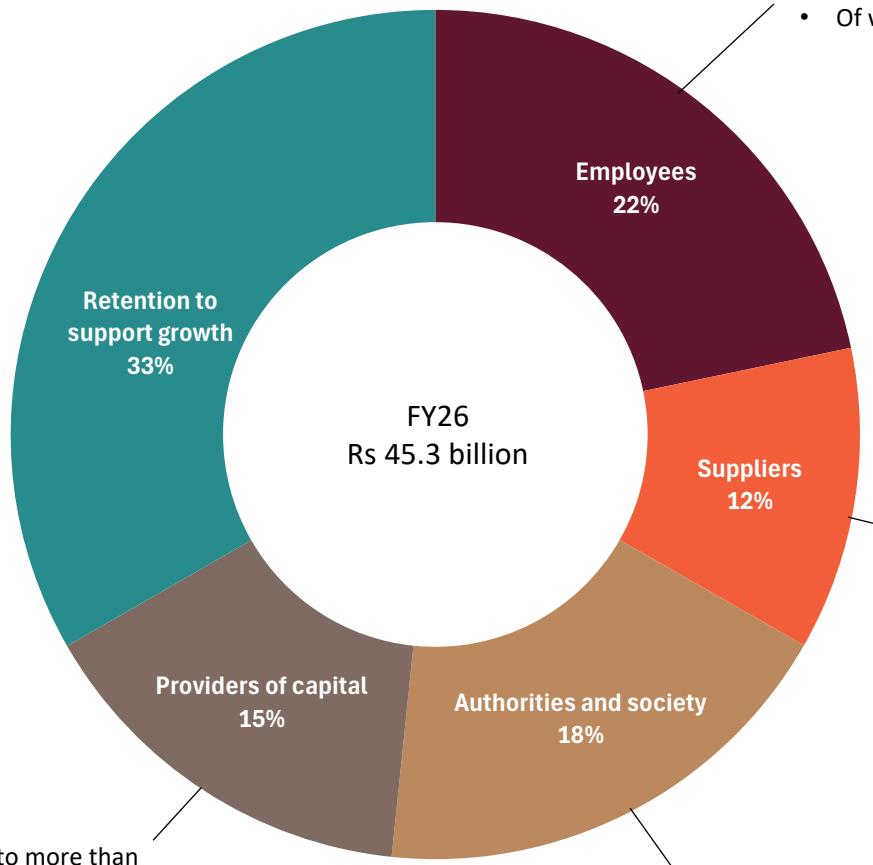



**Group contribution to profit (%)**



# MCB Group - Value created

*In Mauritius, MCB Group is a significant contributor to economic development through the wide range of products and services it provides to individuals and businesses, facilitating transactions, supporting investment and enabling wealth creation. MCB Group is the largest corporate taxpayer, has the widest shareholder base, is a major customer of local suppliers and is one of the largest employers of professionals on the island.*




- > 5,000 employees
- Rs 9.8 billion staff cost
- Of which Rs 659 million PAYE by employees in Mauritius

- ~ 1,000 suppliers
- Of which 70% local suppliers
- Payments to suppliers in excess of Rs 6.8 billion

- Largest taxpayer in Mauritius.
- Rs 8.3 billion on tax & levies

Rs 6.8 billion dividends declared to more than 24,000 shareholders

# Success Beyond Numbers

SUCCESS BEYOND NUMBERS

**Environment** — Protecting our environment and marine ecosystems

Our employees continued to participate in our social leave programme, giving our people the opportunity to work together to uplift communities and build a better Mauritius.

**454** employees

**22** activities organised

**Employee Awareness**

**656**

employees took part in environmental awareness initiatives

**Employees** — Investing in our people and workforce

**Employees**

**5,228**

**Learning and Development:**
– **Rs 114.7m**, invested in training and development

**Women in Leadership**

**35.1%**

of middle and senior management

EQUAL-SALARY CERTIFIED

**Community** — Supporting communities across Mauritius and Rodrigues

**Community Investment**

**More than Rs 130m**

in community partnerships and initiatives, incl. Rs 76.5m via the MCB Forward Foundation

**Social Leave Programme**

**454**

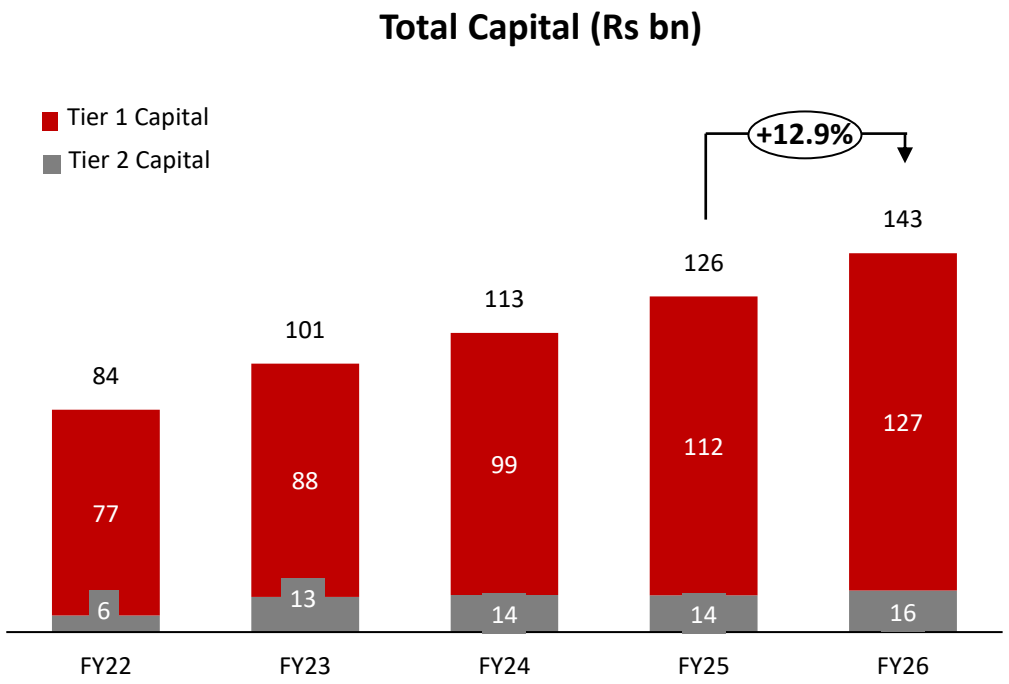
employees volunteered across 22 activities

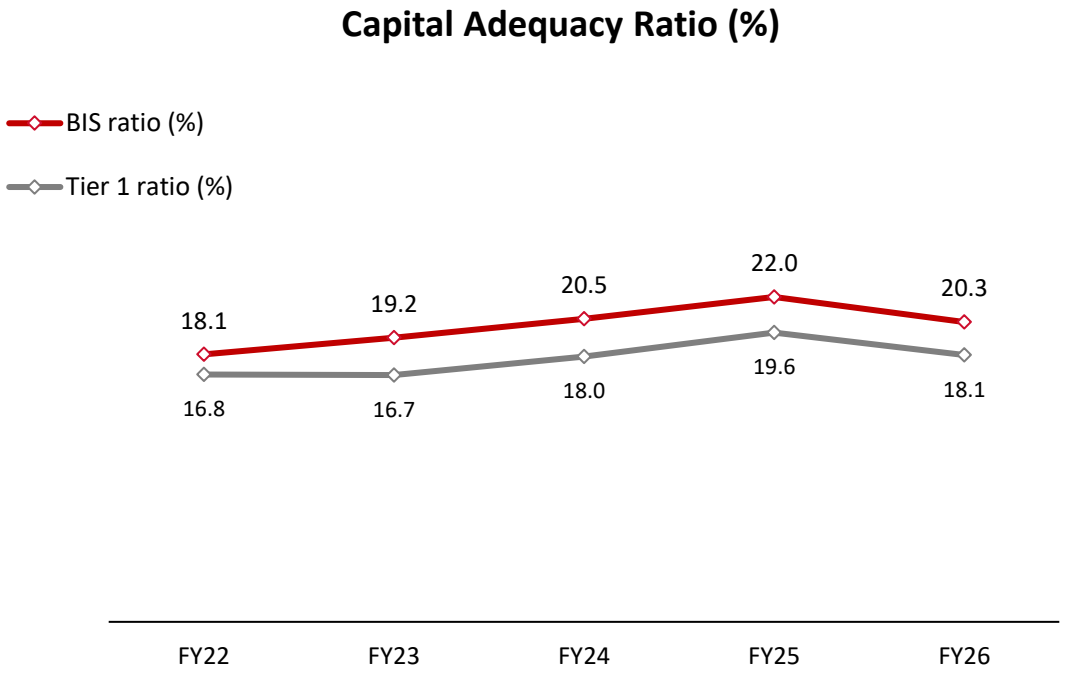
MCB Group is rated 'AA-Leader' by MSCI ESG ratings as of November 2026

# Capital and returns

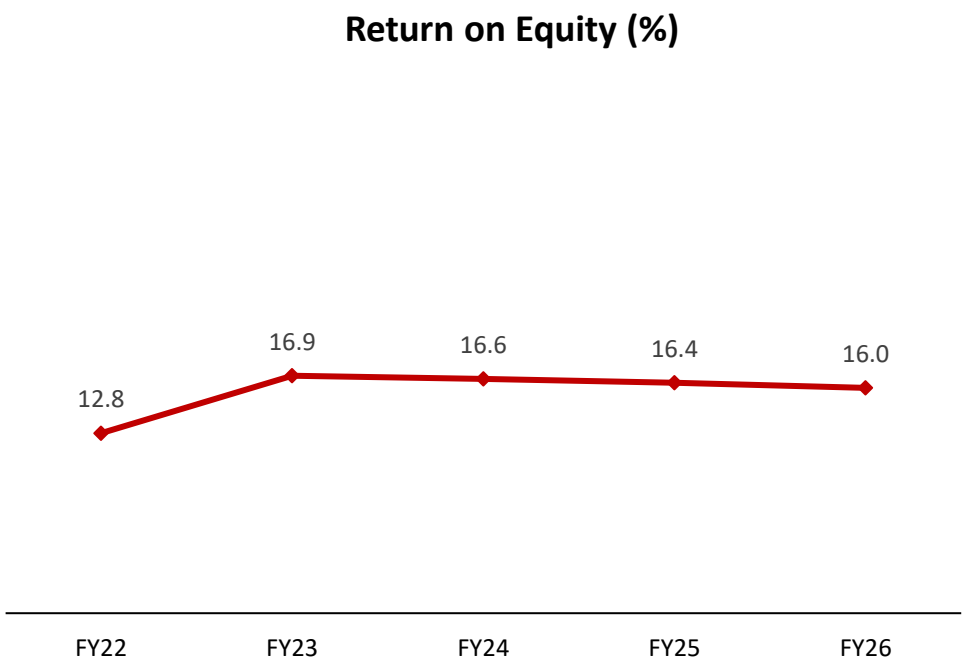


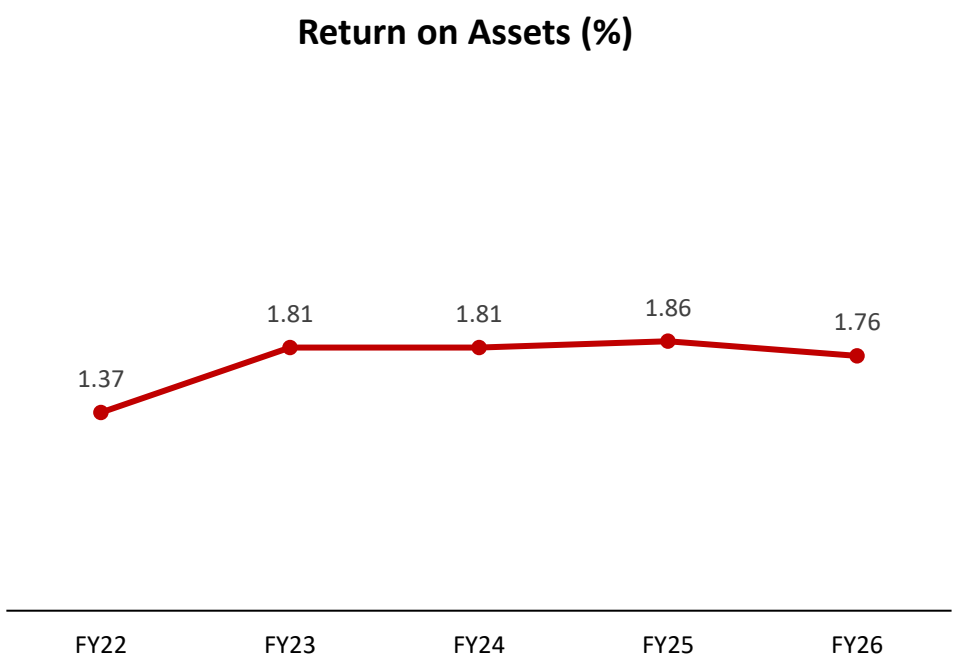
# Capital adequacy – Drop in CAR due to significant loan expansion



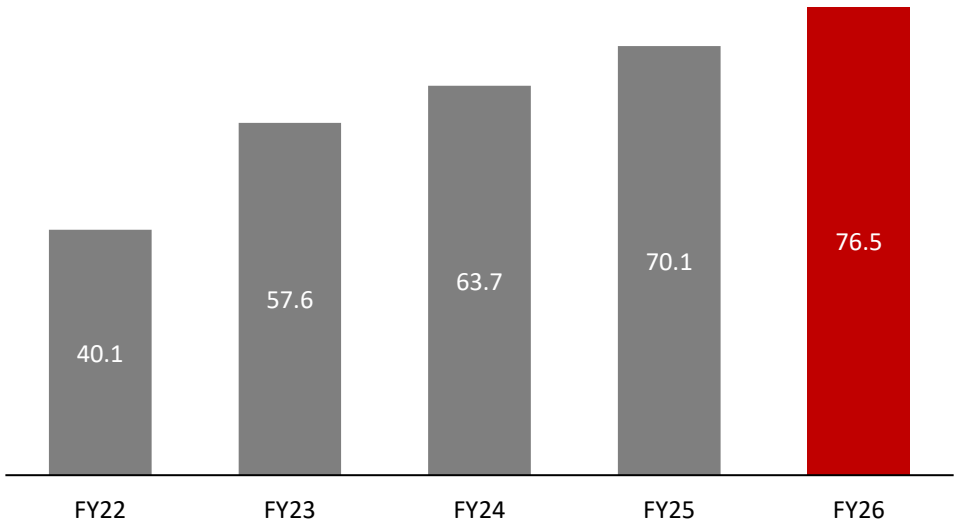
# ROE and ROA impacted by the higher tax charges



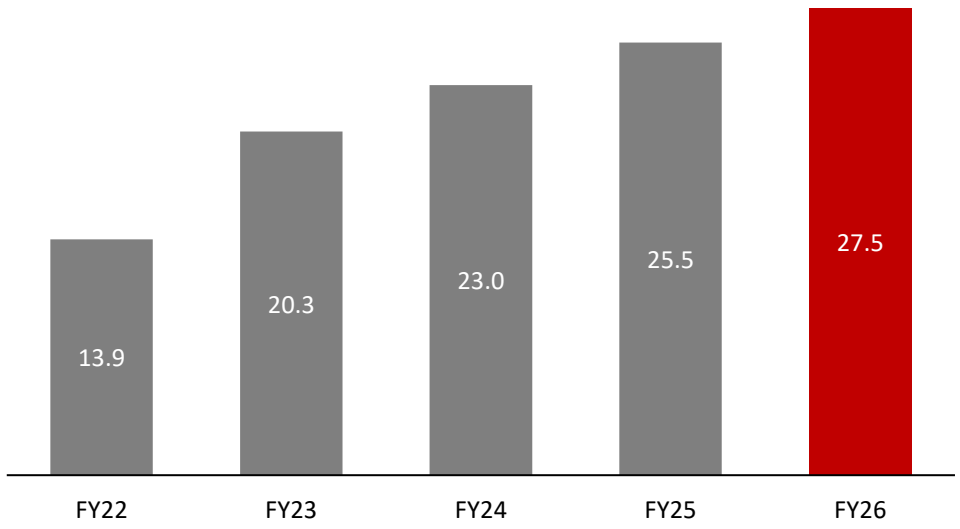



# Growing EPS and DPS

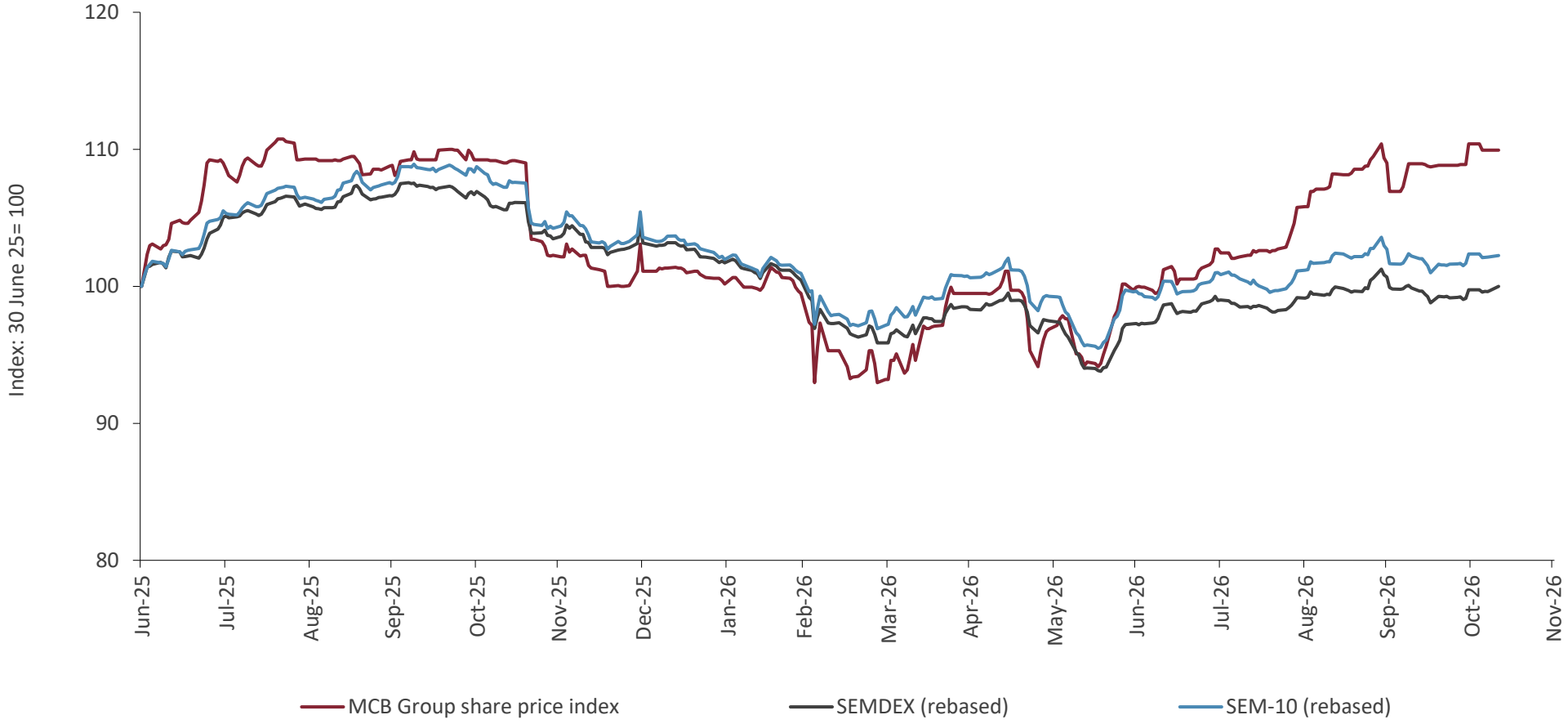
**Earnings per share (Rs)**

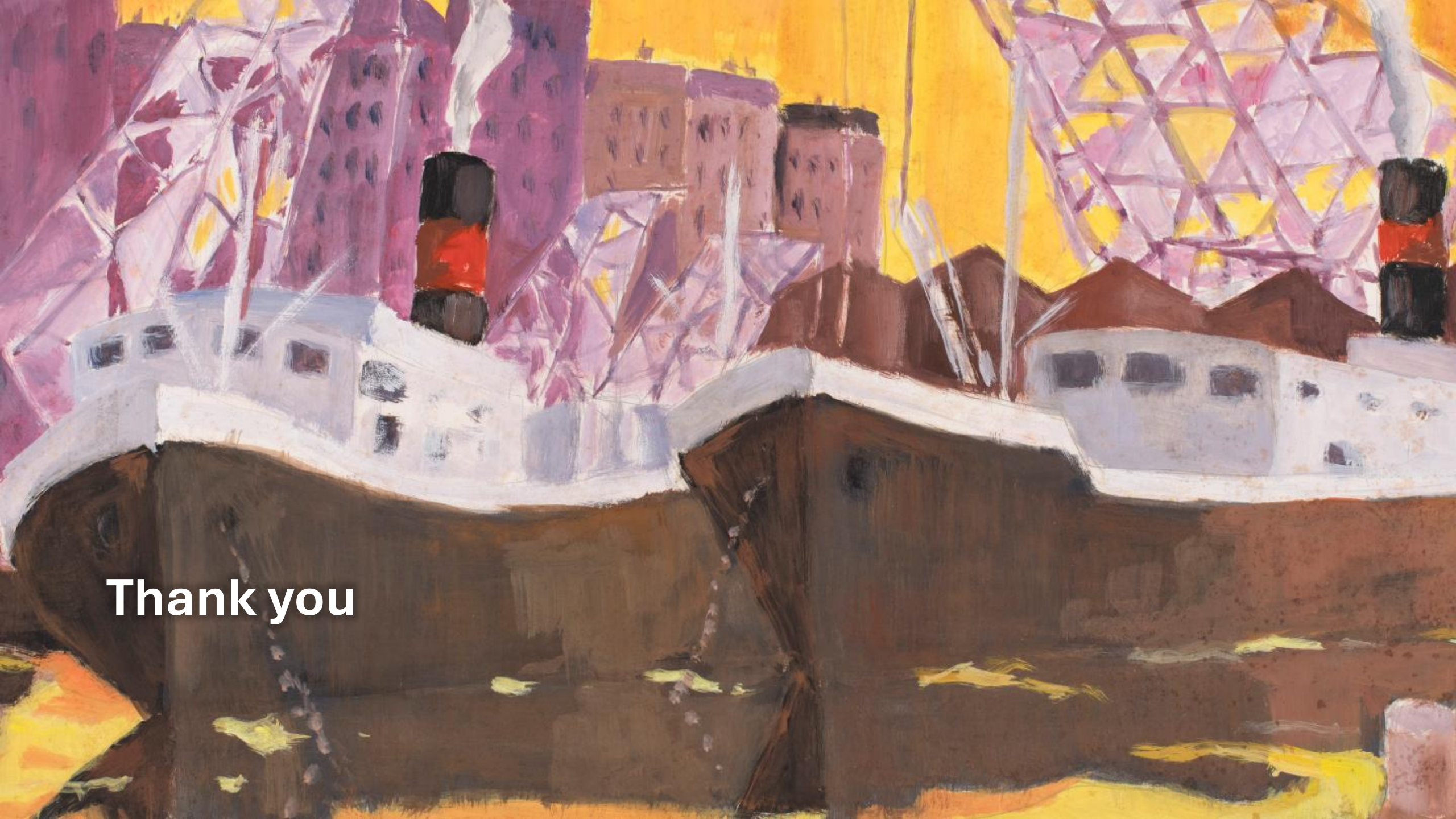



**Dividend per share (Rs)**



# MCB Group share price – MCB Group outperforming local indices




Thank you